

SNR Denton and Salans

Competitive Analysis, Best Practices and Design Trends



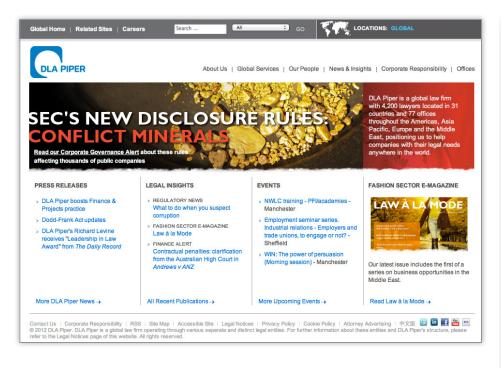
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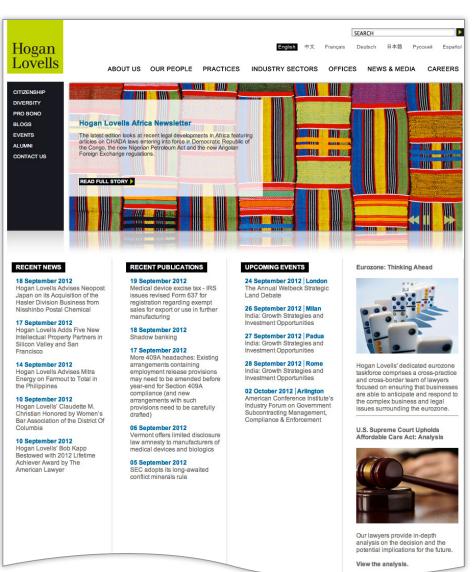
Competitive Analysis

Competitive Selection: Law Firms



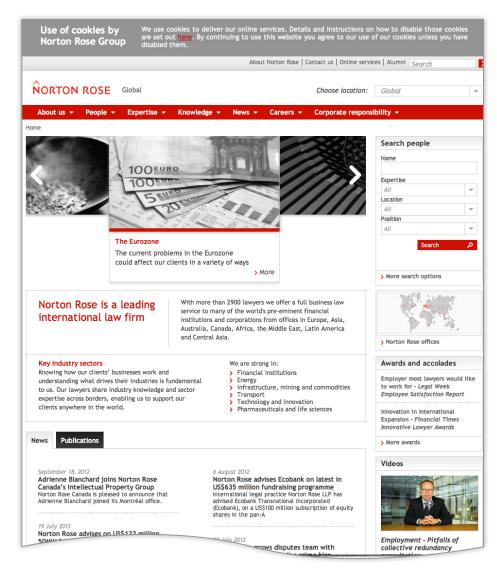
Description

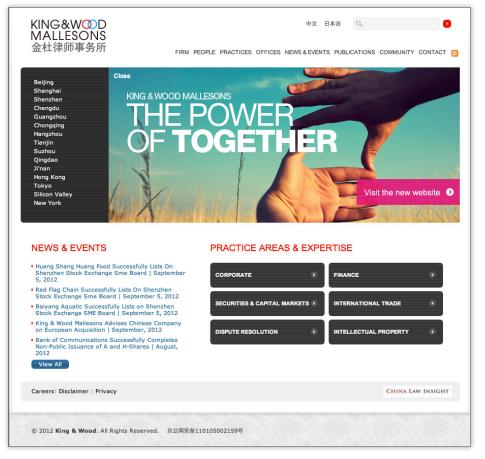
DLA Piper, Hogan Lovells, Norton Rose and King and Wood represent the business incumbents in the law services market. They represent the direct competition of where SNR Denton and Salans want to be seen as. Being a direct competitors focused on quality, value and polycentric law, these were the four websites that were explored for direct competitor analysis.





Competitive Selection: Law Firms













Selected Law Firm Competitor History

DLA Piper

DLA Piper was created in 2005 by the merger of DLA, Piper Rudnick and Gray Cary, followed by aggressive growth in the CIS, Germany, Spain, Asia, the Middle East and important US markets, among others. The strategy was simple – to create a truly global firm capable of taking care of the most important legal needs of clients wherever they do business, whether the engagement involves seamless coordination across multiple jurisdictions or a discrete project in a single location. (http://www.dlapiper.com/global/about/ourhistory/)

Hogan Lovells

Hogan Lovells became a top 10 global legal services provider on 1 May 2010 through an unprecedented merger of two firms with international credentials, U.S.-based firm Hogan & Hartson and European-based firm Lovells. Modern-day Hogan Lovells carries on the tradition of excellence established by our founders and further builds on their legacy. (http://www.hoganlovells.com/aboutus/history/)

Nortion Rose

Norton Rose was founded in London in 1794. Norton Rose has grown its international practice, opening offices through organic growth or acquisitions in Europe, the Middle East and Asia. Norton Rose Group is one of the five largest international legal practices, with more than 2,900 lawyers in 43 offices. (http://en.wikipedia.org/wiki/Norton_Rose)

King and Wood Mallesons

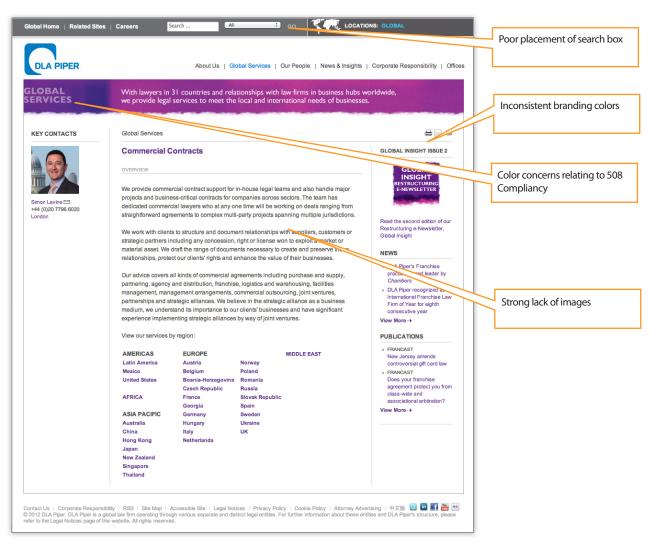
As one of the first partnership law firms in China, King & Wood Law Firm was established in 1993 by a group of lawyers committed to developing excellence in the practice of law and modern legal principles in China. Headquartered in Beijing with offices in Shanghai, Shenzhen, Chengdu, Guangzhou, Xi'an, Chongqing, Hangzhou, Tianjin, Suzhou, Qingdao, Hong Kong, Tokyo, Silicon Valley and New York, it has become one of the largest law firms in China, with over 800 lawyers, patent attorneys, and legal professionals providing comprehensive legal services to meet the diverse needs of our clients worldwide. (http://www.at0086.com/King-Wood-Law-Firm/)



Website Criteria Rating (1-5 Stars): Law Firms

Criteria	DLA Piper	Hogan Lovells	Norton Rose	King and Wood
Design				
Look and feel	**	**	***	***
Navigation	*	**	***	***
Images	**	*	***	***
Pushes Design Envelope	**	*	**	***
Strong brand ID	*	*	***	***
Usability				
Personalizaed approach	*	*	**	**
Find a Lawyer	***	*	***	*
Clear Organization	*	*	***	***
Understand services	**	**	***	***
Location Search	*	**	**	***

DLA Piper Design and Usability Comparison



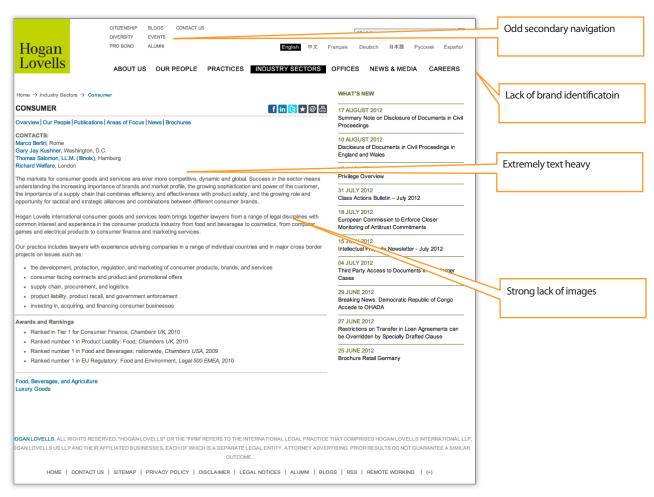
Strengths

 Layout is clear and well structured

- Layout is very text heavy, lack of images
- Requires reading to find out what you are looking for
- Based on location, site is comprised of microsites that prove for difficult usability
- · Easy to get lost within site



Hogan Lovells Design and Usability Comparison



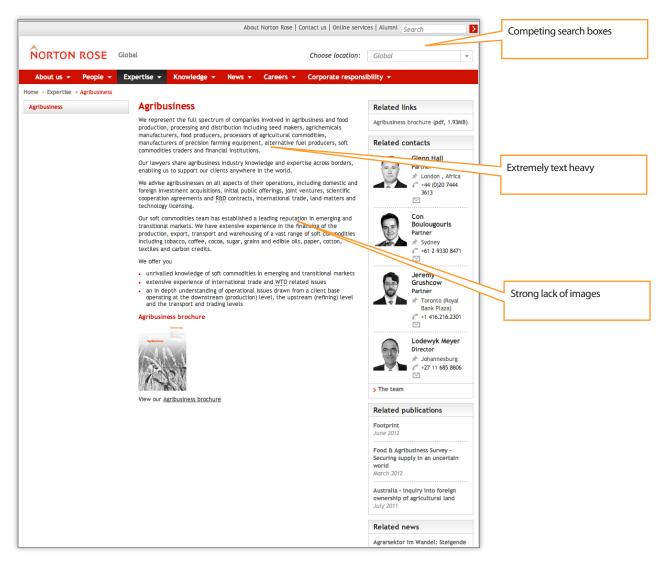
Strengths

- Primary navigation is clear and well defined
- Search box is clear and easy to find

- Layout is very text heavy, lack of images
- Requires reading to find out what you are looking for
- Secondary navigation is inconsistent
- Easy to get lost within site
- · Find people is very difficult



Norton Rose Design and Usability Comparison



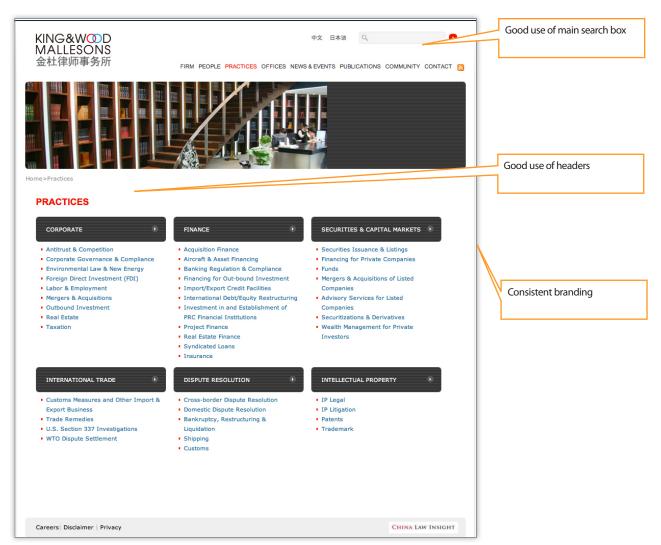
Strengths

- Primary navigation is clear and well defined
- Search box is clear and easy to find
- Good use of breadcrumb trail
- Easy to search for people

- Layout is very text heavy, lack of images
- Location search competes with general search box



King and Wood Design and Usability Comparison



Strengths

- Primary navigation is clear and well defined
- Search box is clear and easy to find
- · Good use of headers
- Easy to search for people
- Innivative map for location search

- People search does not include location
- Requires multiple clicks to get deeper into site, too simplistic of a navigational structure



Competitive Selection: Management Consulting Firms

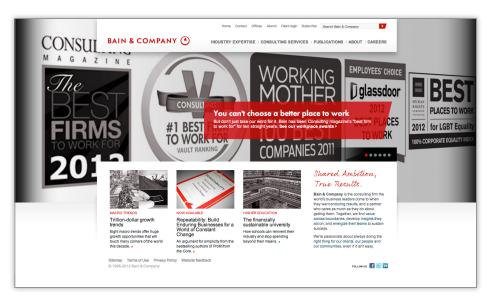


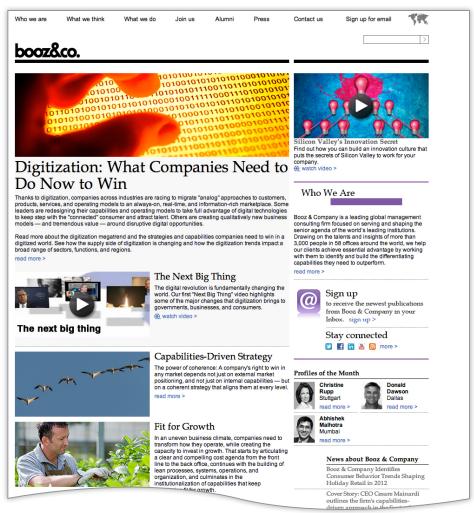


Description

McKinsey&Company, the Boston Consulting Group, Bain and Company and Booz and Company represent the top worldwide consulting firms. As leading consulting companies, these were the four websites that were explored for indirect competitor analysis.

Competitive Selection: Management Consulting Firms













Selected Consulting Firm Competitor History

McKinsey & Company

McKinsey & Company was founded in 1926 in Chicago by James McKinsey under the name James O. McKinsey & Company. Previously, McKinsey served as an accounting professor at the University of Chicago Booth School of Business and is considered the father of managerial accounting. (http://en.wikipedia.org/wiki/McKinsey_%26_Company#1920s_and_1930s)

The Boston Consulting Group, Inc

BCG is founded by Bruce D. Henderson as the Management and Consulting Division of the Boston Safe Deposit and Trust Company—itself a subsidiary of The Boston Company. Henderson had earned an undergraduate degree in engineering from Vanderbilt University before attending Harvard Business School. Later, improbable challenge from the CEO of the Boston Safe Deposit and Trust Company to start a consulting arm for the bank. (http://www.bcg.com/about_bcg/history/default.aspx)

Bain & Company

Bain & Company was established in 1973 by a group of seven former partners and managers from the Boston Consulting Group headed by Bill Bain. The company was originally headquartered in Lexington, Massachusetts on Militia Drive. By the end of the decade, the firm's headquarters were in Faneuil Hall Marketplace in downtown Boston. (http://en.wikipedia.org/wiki/Bain_%26_Company)

Booz and Company

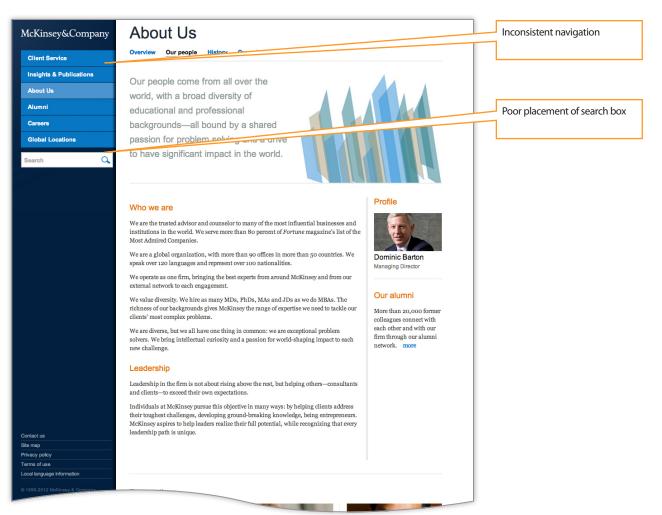
After graduating from Northwestern University in Evanston, Illinois in 1914, Edwin Booz developed the business theory that companies would be more successful if they could call on someone outside their own organizations for expert, impartial advice. This theory developed into a new profession — management consulting — and the firm that would bear his name. (http://en.wikipedia.org/wiki/Booz_%26_Company#History)



Website Critera Rating (1-5 stars): Consulting Firms

Criteria	McKinsey&Co.	BCG	Bain&Co.	Booz&Co
Design				
Look and feel	****	*	****	**
Navigation	**	*	****	**
Images	****	***	****	**
Pushes Design Envelope	***	*	***	**
Strong brand ID	****	*	***	*
Usability				
Personalizaed approach	***	*	***	*
Find an Industry	**	**	****	**
Clear Organization	**	*	****	**
Understand services	**	**	****	***
Location Search	**	**	***	***

McKinsey&Company Design and Usability Comparison



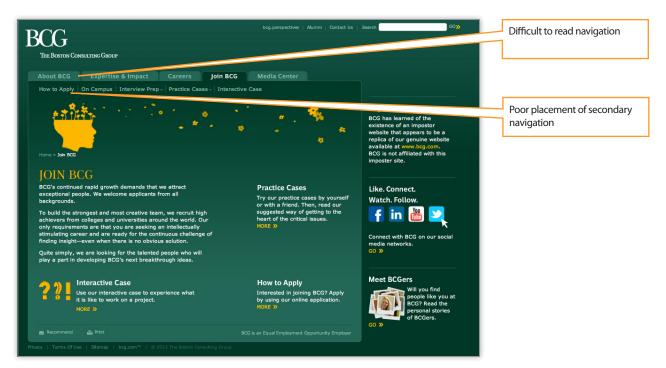
Strengths

- Primary navigation is clear and well defined
- Interesting implementation of infographics throughout site
- Strives to implement unique design skills

- Poor placement of search box
- McKinsey Quarterly link takes user out of site



Boston Consulting Group Design and Usability Comparison

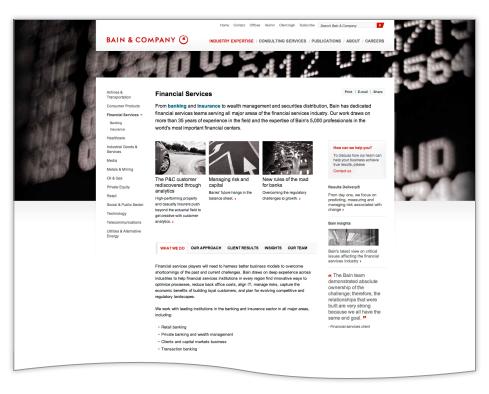


Strengths

- Interesting visuals
- Provides large links for social networking

- · Difficult to read
- Abstract secondary navigation titles
- Eye sore based on colors proves for very poor usability

Bain&Company Design and Usability Comparison



Strengths

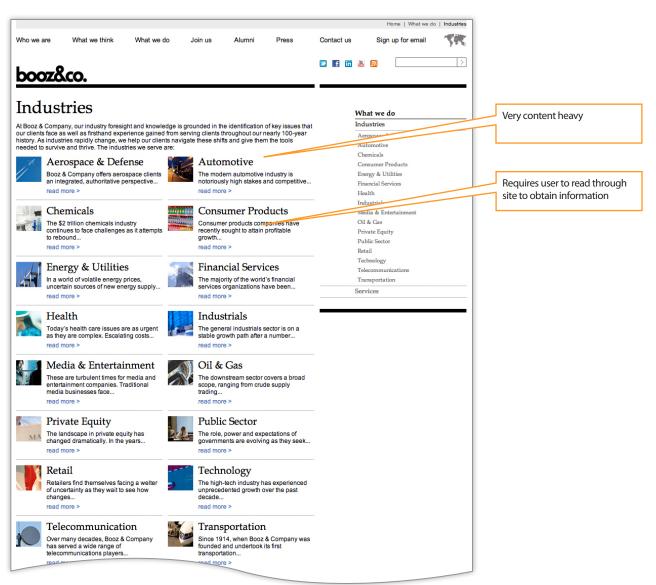
- Strong brand identification through visuals
- Clear navigation, done very well
- Clear use of search box
- Well organized content structure
- Clearly labeled navigation
- Includes interactive map for location search

Weaknesses

None worthy of noting



Booz&Co Design and Usability Comparison



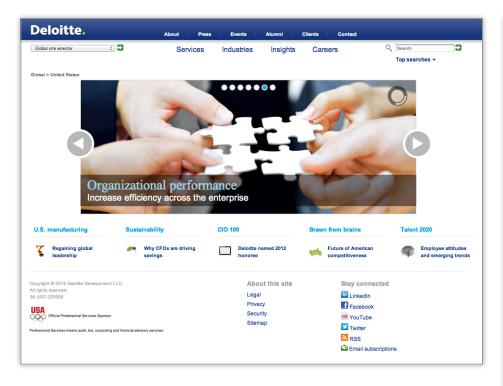
Strengths

- Clear navigation
- · Interactive map

- Due to color choices, very difficult to read navigation
- Difficult to understand search for general and publications
- Poor grid structure throughout site

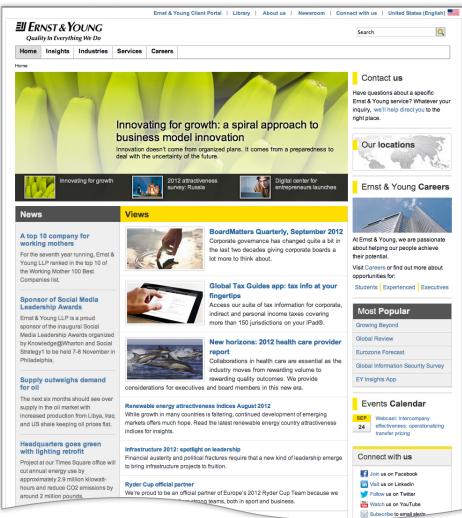


Competitive Selection: Accounting Firms

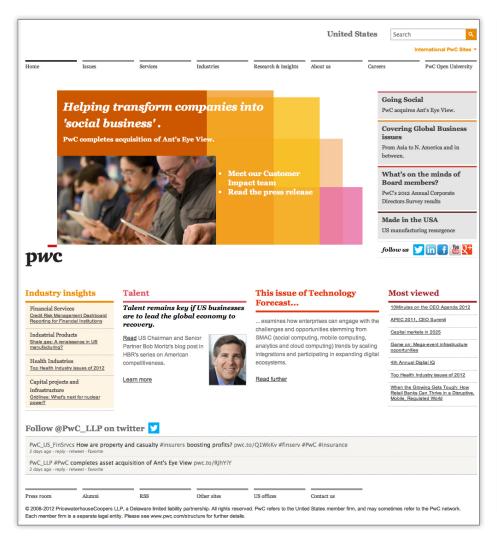


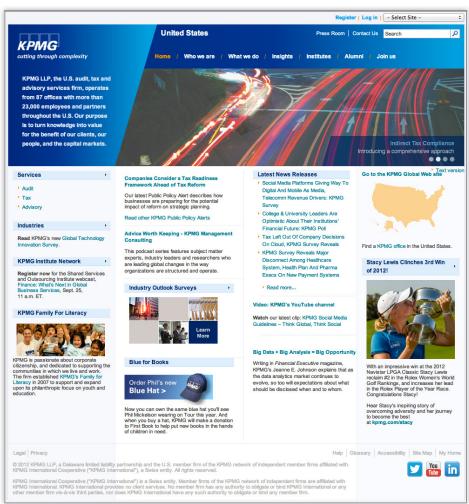
Description

Deloitte and Touche, Ernst&Young, PricewaterhouseCoopers and KPMG represent the top worldwide accounting firms. As leading accounting companies, these were the four websites that were explored for indirect competitor analysis.



Competitive Selection: Accounting Firms





Deloitte.







Selected Accounting Firm Competitor History

Deloitte and Touche

In 1845 William Welch Deloitte opened an office in Basinghall Street in London. Deloitte was the first person to be appointed an independent auditor of a public company. He went on to open an office in New York in 1880. In 1989 Deloitte Haskins & Sells in the USA merged with Touche Ross in the USA to form Deloitte & Touche. The merged firm was led jointly by J. Michael Cook and Edward A. Kangas. (http://en.wikipedia.org/wiki/Deloitte)

Ernst&Young

Ernst & Young is the result of a series of mergers of ancestor organizations. The oldest originating partnership was founded in 1849 in England as Harding & Pullein. In that year the firm was joined by Frederick Whinney. He was made a partner in 1859 and with his sons in the business it was renamed Whinney Smith & Whinney in 1894. (http://en.wikipedia.org/wiki/Ernst_%26_Young#Early_history)

PricewaterhouseCoopers

Samuel Lowell Price, an accountant, founded an accountancy practice in London in 1849. In 1865 Price went into partnership with William Hopkins Holyland and Edwin Waterhouse. Holyland left shortly after to work alone in accountancy and the firm was known from 1874 as Price, Waterhouse & Co. In 1998, Price Waterhouse merged with Coopers & Lybrand to form PricewaterhouseCoopers (written with a lowercase 'w') in an attempt to gain a scale that would put the new firm in a different league. (http://en.wikipedia.org/wiki/PricewaterhouseCoopers#History)

KPMG

In 1979 Klynveld Kraayenhof & Co. (Netherlands), Thomson McLintock (United States) and Deutsche Treuhandgesellschaft (Germany) formed KMG (Klynveld Main Goerdeler) as a grouping of independent national practices to create a strong European-based international firm. In 1987 KMG and Peat Marwick joined forces in the first mega-merger of large accounting firms and formed a firm called KPMG in the US. (http://en.wikipedia.org/wiki/KPMG#Early_years_and_mergers)

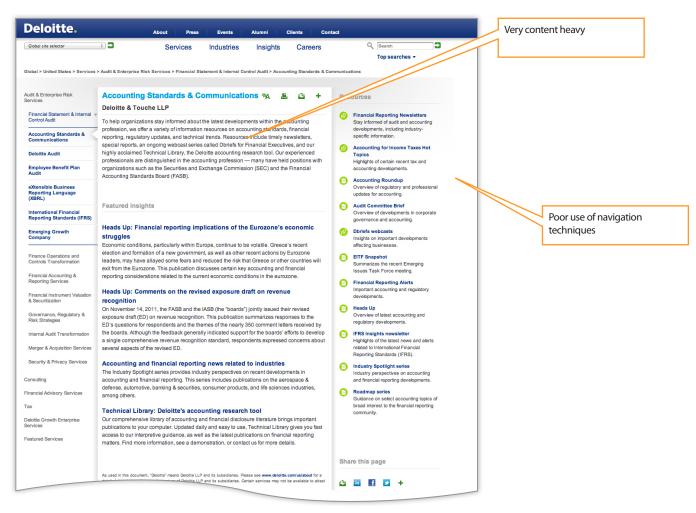


Website Critera Rating (1-5 stars): Accounting Firms

Criteria	Deloitte and Touche	Ernst&Young	PwC	KPMG
Design				
Look and feel	**	*	***	**
Navigation	**	*	***	*
Images	**	**	***	**
Pushes Design Envelope	*	*	***	*
Strong brand ID	*	*	***	*
Usability				
Personalizaed approach	*	*	***	*
Find an Industry	****	**	****	*
Clear Organization	**	*	***	*
Understand services	***	***	***	*
Location Search	*	*	*	*



Deloitte and Touche Design and Usability Comparison



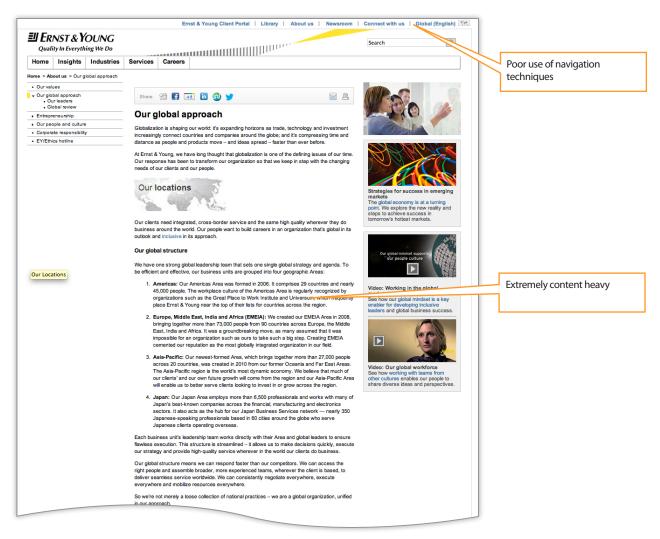
Strengths

- Good use of breadcrumb trail
- · Interactive map

- Very copy heavy
- Multiple navigation elements makes the pages distracting
- · Lack of hierarchical structure
- Lack of location search



Ernst&Young Design and Usability Comparison



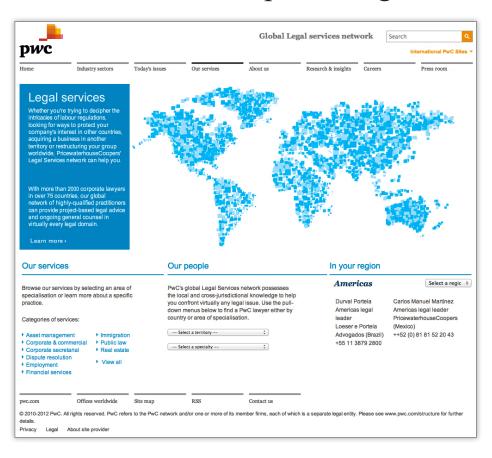
Strengths

- · Good use of breadcrumb trail
- Obvious search box

- Very copy heavy
- · Confusing secondary navigation
- Lack of hierarchical structure
- Poor use of grid structure
- Lack of design consistency throughout site
- Found an immediate link error on secondary navigation link



PricewaterhouseCoopers Design and Usability Comparison

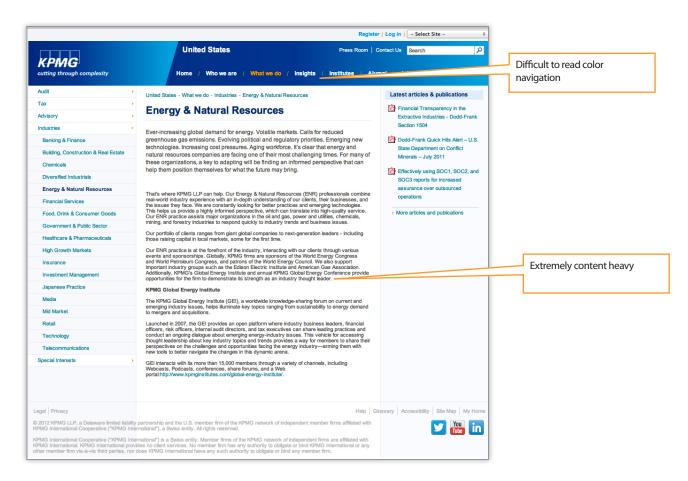


Strengths

- · Good use of search box
- Interesting choice of color throughout site reflecting logo
- Good use of white space

- Inconsistent overall site layout
- Difficult to read through monthly highlights
- Inconsistent navigation throughout
- Lack of location search unless in services area

KPMG



Strengths

Good use of search box

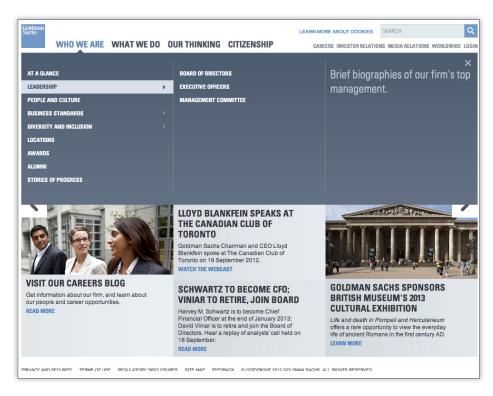
- Very content heavy
- Difficult to read navigation colors
- Difficult to use navigation
- Lack of location search unless in services area
- · Inconsistent layout
- Inconsistent navigation

Recommendations

- Consider using more infographics than copy (i.e. text)
- Information should be easy to understand and direct
- Keep site consistent throughout, even when location changes, the look and feel should remain the same
- Always allow the user to know where they are located within the site
- Utilize a clear breadcrumb trail
- Keep a consistent secondary navigation
- Promote a clear and well structured people search
- Bring up information to promote less clicks
- Incorporate more images
- Utilize strong branding techniques

Best Practices

Primary Navigation (Goldman Sachs)



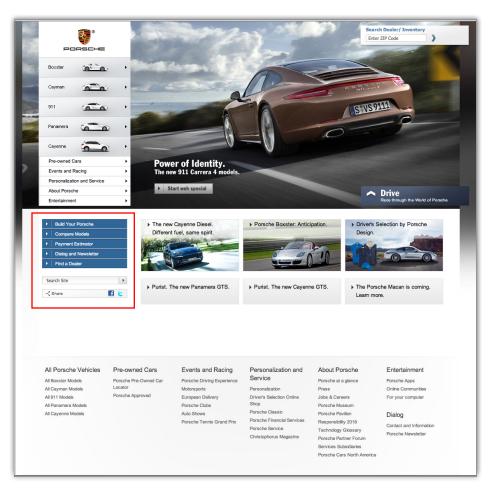
Main Navigation Done Well

- · Primary navigation is clear and well defined
- · Secondary navigation is layed out clearly
- · Tertiary navigation is layed out clearly
- Allows room for inter-site promoting
- Navigation is consistent and covers same portion of header space

Recommendations

- · Mega menu that stays consistent throughout site
- Clear secondary navigation
- Add inter-promoting website information

Secondary Navigation



Secondary Navigation

- Appears in the main section of the page that the users' pay attention to
- Can provide detail about the contents of each section
- Provides fast routes to information
- For example, secondary navigation could highlight new information on the front page

Recommendation

- Include a aesthetically pleasing secondary navigation
- Include a navigation that allows users to more easily navigate throughout page



Footer (theHartford.com)



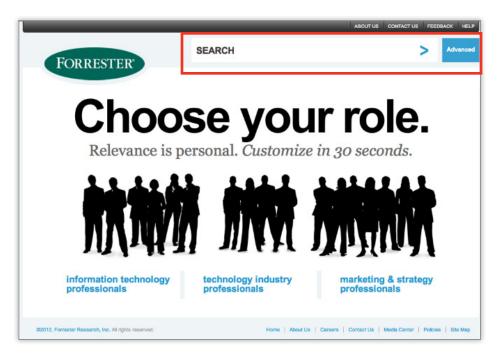
Footer Navigation Done Well

- Footer navigation is clear and well defined
- Mega footer allows for easy navigation
- Mega footer provides enhanced SEO

Recommendation

• Use a primary level site map in the footer

Search Box Best Practices (Forrester)



Search Box Done Well

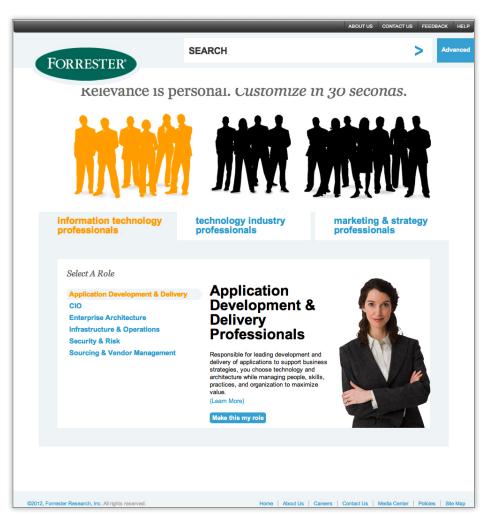
- Consistent usability places search box at the top
- Default text is already in search box to allow users to understand the purpose
- Default text automatically disappears when the user clicks on the box
- Let people search using the enter key but still supply a search button
- Search box is not blending into page
- A "search in" section allows the user to narrow down their search
- Place a search box on each page of the site
- · Provide an advanced options search

Recommendation

- Keep search box at the top in a clearly defined area
- Let users narrow down their search immediately
- Allow mechanism for type ahead



Segmentation and Personalization (Forrester)



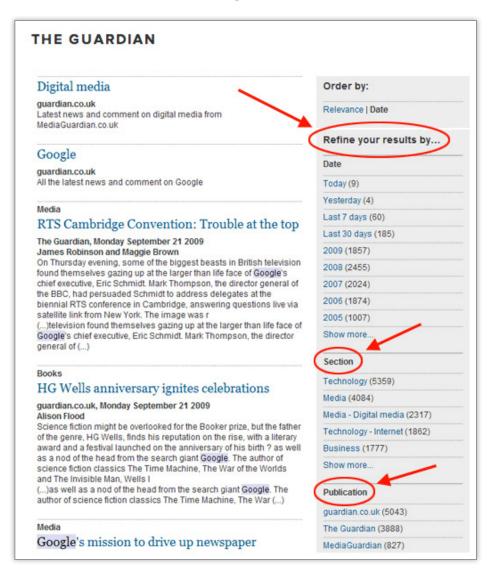
Reasons for Segmentation and Personalization

- Narrows down search
- Provides a unique experience for the user
- Let's the user know you understand their needs
- Provides a custom experience for the user

Recommendation

- Where possible, narrow down search for user
- Where possible, provide a customized experience for user

Search Results Page (the Guardian)



Search Page Done Well

- Allows search to be refined
- Search results are displayed under section headings
- · Search terms are highlighted
- Titles are clickable
- Popularity or star ratings should be shown for individual results
- Include the option to increase the number of results per page

Reccomendation

- Allow users to immediately narrow down their search
- Search results are placed into sections



Breadcrumb Trail (Zappos.com)



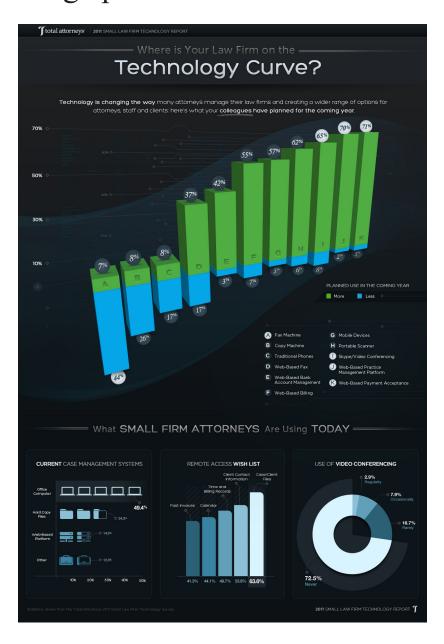
Breadcrumb Trail

- Convenient for users
- Reduces clicks or actions to return to higher level pages
- Uses a small amount of screen space
- Keeps users engaged on website if they have arrived from an external placeww

Reccomendation

- Always have a clearly labled and usable breadcrumb trail
- Provide ability to go backward and remove search options (where applicable)

Infographics



Why Use Infographics?

- · Compelling and attractive
- Easier to understand and view
- Viral social networking capabilities
- Universally understandable
- Brand awareness
- Increases traffic
- Benefits search engine optimization due to the viral nature
- · Provides an expert understanding

Reccomendation

 Use infographics throughout site to add in user understanding of complex information

Interactive Map



Interactive Map

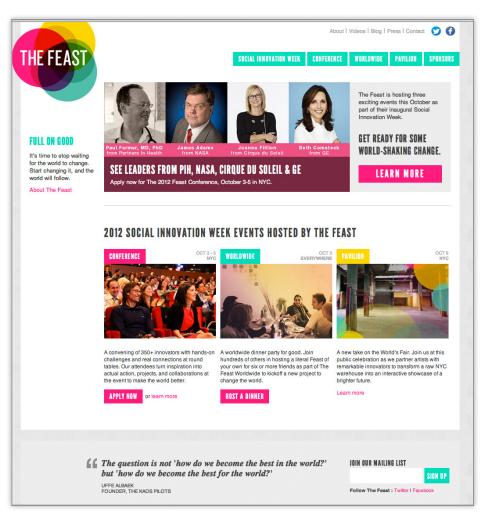
- Present data more effectively
- Engaging user experience
- Displays relationships between data
- Instead of having to read through copy (text), the map supplies a visual cue

Reccomendation

• Have an interactive map to engage users within your site



Keep Content as Concise as Possible (The Feast)



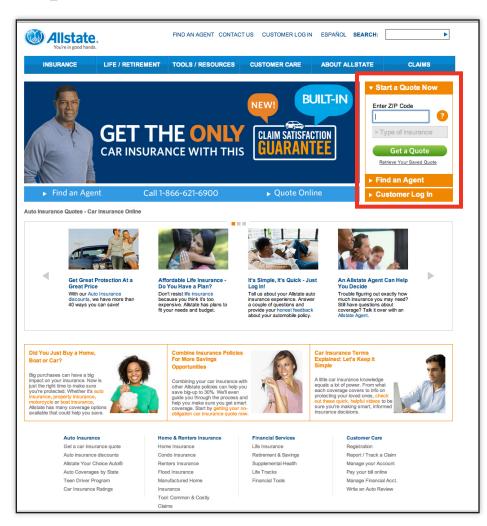
Less Copy the Better

- Web users do not read articles thoroughly
- According to Jakob Nielsen,58% increase in usability can be achieved simply by cutting roughly half the words on the webpages being studied

Reccomendation

- · Highlight keywords in site
- Get to the point as quickly as possible
- Cut out unnecessary information
- Use easy-to-understand, shorter, common words and phrases
- Use headings to break up long articles
- Break up long paragraphs with photos or bullet points

Importance of Call to Actions: Allstate



CTA's

- Use call to actions to engage your users within your site
- · Most important element for lead generation

Recommendation

- Make your CTA's prominenant
- Allow them room to breathe
- Have appropriate contrast
- Focus on text and not graphics as people looking for information are looking for texts and not graphics

960 Grid



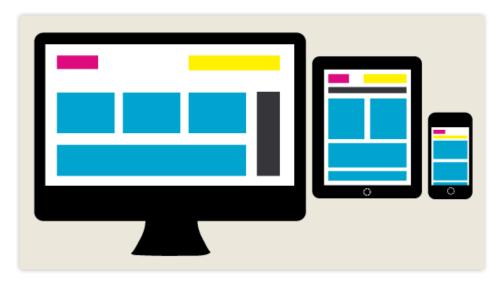
960 Grid

- Width that is suited for the wide number of browser platforms
- Allows site to show accurately without horizontal scrolling
- Allows padding for legibility
- Always a 10px margin placed at the right and left of the main content column which allows smaller browsers to read all content

Recommendations

• Design within the 960 grid system

Responsive Design



Responsive Design

- Site design geared towards formatting towards a wide variety of screens
- Navigation, design and form layout gracefully shift and resize without breaking ensuring site usability
- Cost effective as multiple platforms can accurate address the design

Reccomendations

• Design with the concepts of responsive design in mind